

Annex 10

Work Programme 2020

Mission and Objectives

In line with the Chapter 6 of the Euratom Treaty and its own statutes, the mission of the Supply Agency of the European Atomic Energy Community ('ESA') is to maintain regular and equitable supply of nuclear materials (ores, source material and special fissile material) for all EU users.

ESA's strategic objective is the short, medium and long-term security of supply of nuclear materials, particularly nuclear fuel, for power and non-power uses, by means of the common supply policy.

In line with ESA's strategic objective, the following specific objectives have been defined:

Specific policy objectives

1. ensure continuous supply of nuclear materials for EU users;
2. encourage the diversification and emergence of reliable alternative sources of supply;
3. facilitate the continued supply of medical radioisotopes, notably Tc-99m;
4. inform the common supply policy through monitoring and analysis of the nuclear fuel market and relevant R&D activities.

Specific supporting objectives

5. pursue contacts with EU and international authorities and organisations, utilities, industry and nuclear organisations to further the objectives of ESA;
6. improve the effectiveness and efficiency of ESA's organisation and operations.

This work programme sets out the main activities and outputs to be pursued and achieved in 2020. The strategic priority, general and specific objectives, and activities have been linked to ensure that all actions contribute to the achievement of these objectives and to the achievement of the high-level priorities. It takes account of the priorities, policies and objectives set out by the Commission.

Areas of activity

Contract management

Since its inception, ESA's main task has been to ensure regular and equal access to supplies of nuclear materials for all users in the EU Member States. To this end, it uses its exclusive right to conclude contracts for supply of nuclear materials, exercises the right of option on nuclear materials coming from inside the Community and monitors transactions related to services in the nuclear fuel cycle.

To facilitate the operations of the common market for the nuclear materials and fuels, ESA will continue to

1. conclude nuclear material supply contracts, pursuant to Article 52 of the Euratom Treaty, in line with the common supply policy and the European Energy Security Strategy;
2. acknowledge notifications of transactions involving small quantities, pursuant to Article 74 of the Euratom Treaty;
3. acknowledge notifications of transactions relating to the provision of services in the nuclear fuel cycle, pursuant to Article 75 of the Euratom Treaty, in line with the common supply policy and the European Energy Security Strategy;
4. support the European Commission's nuclear materials accountancy, on request, in verifying contract data contained in prior notifications of movements of nuclear materials;

5. verify, on request, the conformity of draft bilateral agreements between the EU Member States and non-EU countries with the requirements of Chapter 6 of the Euratom Treaty;
6. provide information and support to stakeholders on contract issues related to the UK withdrawal.

Objective: Ensure supply of nuclear materials for EU users		
Main outputs	Indicator	Target
Conclusion of supply contracts submitted	within the statutory deadlines	100%
Acknowledgement of notification of transactions which cover the provision of services in the entire nuclear fuel cycle or involve the transfer, import or export of small quantities of materials		

Facilitating future supply

ESA will shape the common supply policy with the strategic objective of security of supply in order to avoid excessive dependence on any single external supplier, in compliance with relevant decisions at political level and taking due account of the needs of EU utilities.

To facilitate future supply, ESA will:

1. undertake measures to provide market transparency, in particular on the common supply policy pursued by ESA;
2. facilitate emergence of alternative sources of nuclear fuel/services supply where such sources are presently not available, in particular for VVER reactors;
3. review the 'energy security' dimension of the national energy and climate plans (NECP).

Facilitating the continued supply of medical radioisotopes

In order to enhance the security of supply of Mo-99/Tc-99m and possibly other radioisotopes that are indispensable for nuclear medicine procedures, the Supply Agency has been entrusted with the monitoring role for the supply chain of medical radioisotopes in the EU. ESA, jointly with the industry association of nuclear medicine (NMEu) ⁽⁹⁴⁾, chairs the European Observatory on the Supply of Medical Radioisotopes.

In line with the conclusions of the report 'Securing the European Supply of 19.75% enriched Uranium Fuel', ESA will also strive to facilitate the future supply of HALEU for production of medical radioisotopes and as fuel for research reactors.

ESA will:

1. lead and coordinate the activities of the European Observatory on the Supply of Medical Radioisotopes;
2. undertake measures that facilitate future supply of HEU and HALEU;
3. contribute to the European Commission's SAMIRA initiative by participation in the Task Force and development of an action plan;
4. encourage (particularly in the context of Euratom framework programmes) projects to secure fuel supply for research reactors and the production of medical radioisotopes.

Monitoring and analysis of developments in the nuclear fuel market and relevant R&D activities

Entrusted with the role of the Nuclear Fuel Market Observatory, ESA will continue to monitor the nuclear market to identify trends likely to affect the EU's security of supply, and to produce analyses and reports.

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The Supply Agency's ambition is to retain its position as a reliable and well-respected source of high-quality and neutral analyses of the EU nuclear fuel cycle market it produces.

To deliver on its market monitoring responsibilities, ESA will:

1. monitor and analyse market conditions and technological developments which are likely to have an impact on the nuclear fuel market;
2. conduct the annual survey and deliver the market analysis as part of its Annual Report;
3. support the activities of the Advisory Committee's working groups;
4. continue monitoring the needs for HEU and HALEU which are required to produce medical radioisotopes and to fuel research reactors;
5. publish and disseminate information, including through yearly natural uranium price indices ⁽⁹⁵⁾, reports ⁽⁹⁶⁾, studies, newsletters ⁽⁹⁷⁾, timely updates on ESA's website and through the Advisory Committee or other meetings.

Cooperation with stakeholders and partners

To efficiently carry out its tasks and contribute to security of supply, ESA will actively pursue its relations with EU and Euratom institutions and agencies, Member State authorities, operators, the research community and industry, and international players.

In particular, ESA will:

1. cooperate with the European Commission on common supply policy matters;
2. publish the revised rules that determine the manner in which demand is to be balanced against the supply of ores, source materials and special fissile materials, subject to the approval of the European Commission;
3. liaise with the operators and other concerned parties to encourage and facilitate diversification;
4. in cooperation with the Euratom Member States concerned, coordinate the implementation and seek renewal of the 2014 MoU with the US Department of Energy - National Nuclear Security Administration, in order to ensure HEU supply until full conversion;
5. engage with interested parties in and outside EU, both suppliers and users, to facilitate the continued supply of medical radioisotopes and meet the need of HALEU;
6. monitor the implementation of the Euratom cooperation agreements with non-EU countries as regards trade in nuclear materials;
7. maintain regular contact with:
 - a. international nuclear organisations such as the IAEA and the OECD NEA;
 - b. other international players on the nuclear fuel market, including membership of the World Nuclear Association and the World Nuclear Fuel Market;
 - c. medical radioisotopes supply chain stakeholders (industry, research and user organisations).

⁹⁵ Multi annual, medium-term, spot and quarterly price indices

⁹⁶ Quarterly Uranium Market Report

⁹⁷ Weekly Nuclear News Digest (internal to the Commission)

Making ESA's internal organisation and operations more effective

The Supply Agency keeps its procedures under review to further improve the management of the contracts it receives and the operations of its Nuclear Market Observatory. Given ESA's limited resources, it is of paramount importance to ensure that ESA remains effective and efficient.

To this end, ESA will focus its attention on:

1. developing the new IT system NOEMI (Nuclear Observatory and ESA Management of Information);
2. reviewing ESA's internal control system based on the risk assessment;
3. keeping ESA's work practices under review and updating them where appropriate;
4. reviewing document management policy and expand paperless administration, taking due account of information security;
5. ensuring sound financial management.